



UNIVERSITY OF THE ARCTIC

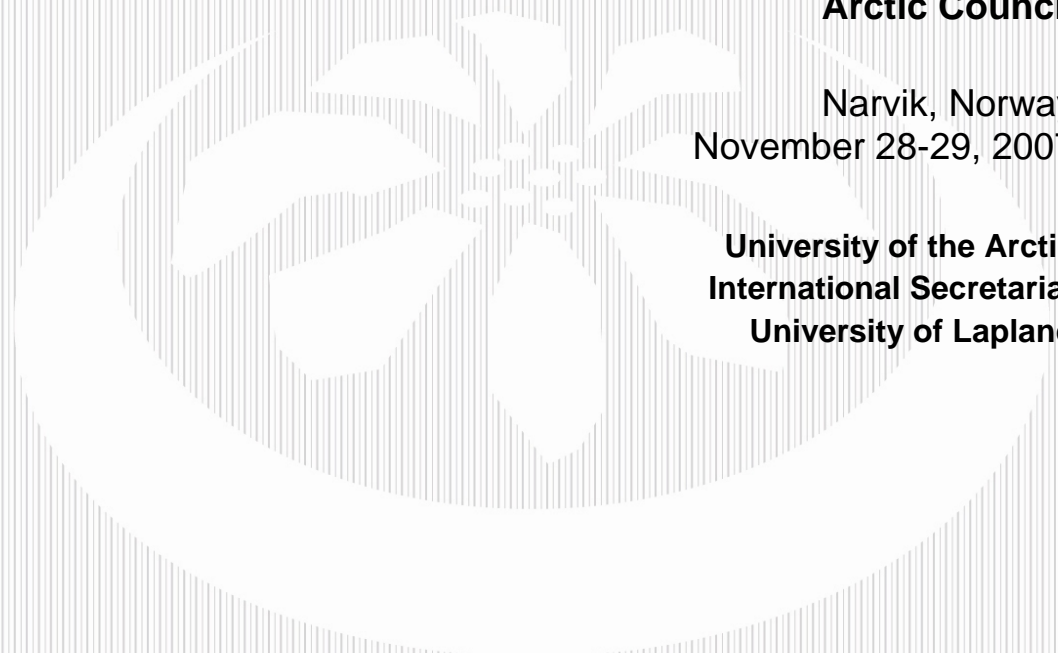


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**Report to the Senior Arctic Officials of the  
Arctic Council**

Narvik, Norway  
November 28-29, 2007

**University of the Arctic  
International Secretariat  
University of Lapland**



# Report to the Senior Arctic Officials of the Arctic Council November 2007

## Introduction

The University of the Arctic (UArctic) is a cooperative network of universities, colleges, and other organizations committed to higher education and research in the North. UArctic constitutes 110 members from around the Arctic; 87 higher education institutions and 33 other organizations.

It is now 10 years since the early idea of a University of the Arctic came from a small group of individuals at an AMAP meeting, leading to a proposal to the Senior Arctic Officials (SAOs). This proposal *envisaged a geographically dispersed institution that would combine the strengths of existing establishments by bringing together students and staff. Benefits would include the sharing of Arctic knowledge, costs of expensive and/or underused facilities, and expanded opportunities for access to education among the region's residents, in particular, for the indigenous peoples of the region.* The SAO's mandated a feasibility study on the University of the Arctic, and the process led to the Iqaluit Declaration of 1998 where the Ministers, "welcome, and are pleased to announce the establishment of the University of the Arctic, a university without walls...".

The official Launch of the University of the Arctic occurred in Rovaniemi, Finland, on June 12, 2001, in conjunction with the celebration of the 10th anniversary of the Rovaniemi process. In the years following the Launch, membership has increased steadily and the administrative structures to support governance and programs have been consolidated. UArctic's programs and activities have steadily progressed from the planning stage to full implementation. UArctic has since reported regularly on its development to its forefathers, the SAO's.

The following presentation will give a very brief overview of new achievements, in particular focusing on upcoming events and actions that could be relevant to the work of the SAO's and the Arctic Council working groups and programs. Furthermore, the presentation will address the need for strengthened cooperation among Arctic states in Science and Higher Education.

UArctic established the UArctic Rectors' Forum in March 2007. The next Rectors Forum will be organized in Rovaniemi, Finland, on February 27-29, 2007 in cooperation with the Standing Committee of Parliamentarians of the Arctic Region. The SAO's are invited to send a representative to the meeting.

UArctic routinely presents a written status report to the SAO's; enclosed. In addition, the UArctic Annual Report 2006 is enclosed.

## Council of the University of the Arctic: Strides in Strategic Development

The annual Council of UArctic meeting with representatives of UArctic members was held in Arkhangelsk, Russia, in June 2007. Several key decisions were made at the meeting which will influence UArctic's development in the years to come. Firstly, The Council welcomed six new members to sit on the Board of Governors:

- Steve Jones, Chancellor, University of Alaska Fairbanks, US
- Lauri Lantto, Rector, Oulu University of Applied Sciences, Finland
- Alexander Krylov, Vice-Rector, Pomor State University, Russia
- Emőke J.E. Szathmáry, President, University of Manitoba, Canada
- Barry Scherr, Provost, Dartmouth College, US
- Andy Greenshaw, Associate Vice-President (Research), University of Alberta, Canada

The Board will have its next meeting in Alaska, Fairbanks, on October 25-26, 2007, hosted by the University of Alaska, Fairbanks. The Board will choose a chair from among its ranks at that point.

The Council also elected new Officers to lead its work for the next three-year period: Claudia Fedorova from Sakha State Republic as Chair, Margaret Imrie from Aurora College, Canada, as Vice-Chair and Geir Gotaas from Tromso University, Norway as Secretary.

The UArctic membership reached 110 when the Council accepted the following new members:

- Abisko Scientific Research Station, Sweden
- The Barents Institute, Norway
- Nordland Research Institute, Norway
- Northwest Community College, Canada
- The Resource Centre for the Rights of Indigenous Peoples (GÁLDU), Norway
- Royal Military College of Canada
- State Polar Academy, Russia
- University of Stockholm, Sweden
- University of Winnipeg, Canada

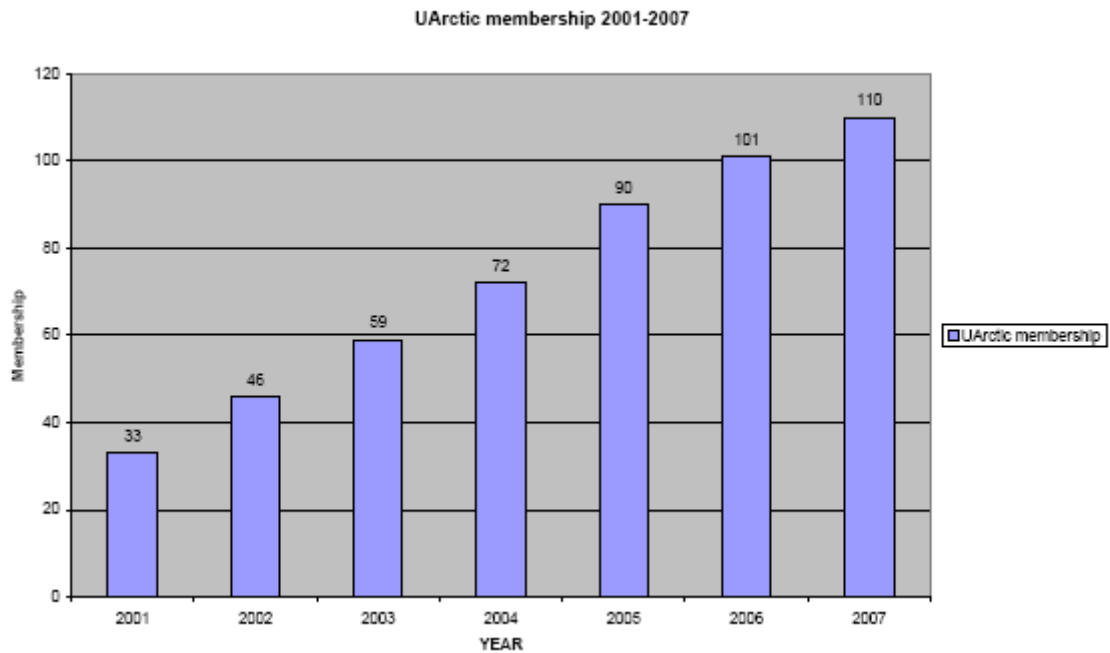
*The Board of Governors is UArctic's highest decision making body. The members of the Board are elected by the Council. Board's highest priority is to organize UArctic's fundraising activities.*

*The Council of UArctic develops, adopts, and oversees the academic programs of the University. The Council is composed of representatives of members.*

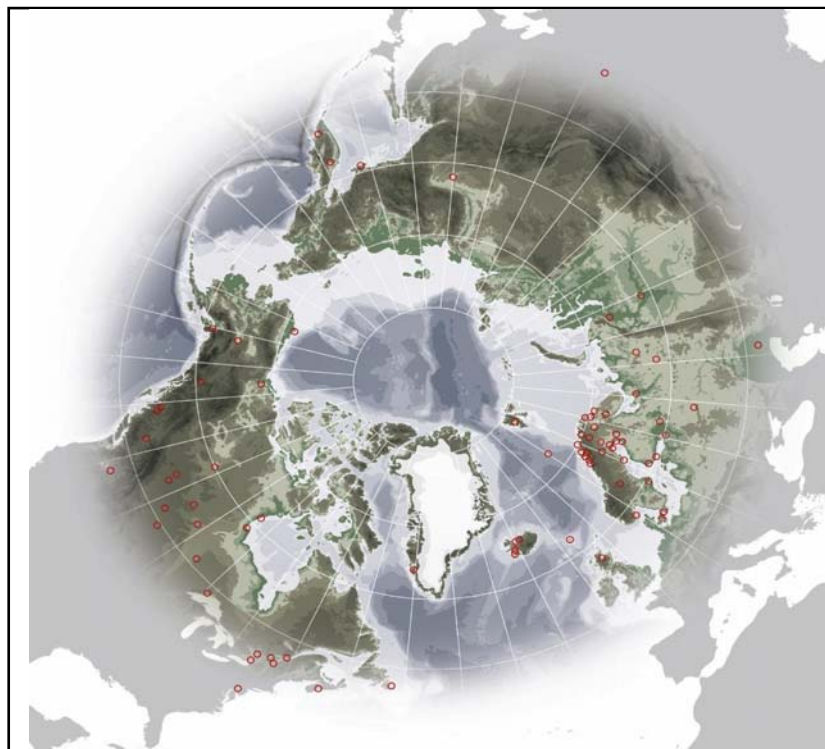
### List of members by country:

	CAN	DEN/GRN	FIN	ICE	NOR	RUS	SWE	UK	USA	TOTAL
Members	29	3	10	5	17	31	6	1	8	110

Number of Member Institutions by Country for 2007, a full list is available in *Annex 1*.



UArctic membership reached 110 members in 2007; 79 are Higher Education institutions and 31 are Other Organizations.



***UArctic membership map***

The Council also took several decisions on UArctic's strategic development. It established the UArctic Masters Program and in principle adopted the operating guidelines for the Program. Progress has already been made since the Council meeting in ensuring that the program is operational by September, 2008. An open call to all UArctic members for the lead institution for the Masters Program development resulted in five member institutions from five different countries expressing an interest in leading the Graduate area.

Based on the Council's decisions, the Undergraduate Studies Program will also be undergoing administrative changes. In response to an increase in enrolment in distance education of UArctic's Circumpolar Studies Program, the Council decided to divide its administrative operations between its three respective regions: North America, Russia, and the Nordic-Barents Region.

The Council also endorsed the process for a revision of UArctic's Strategic Plan. The existing Strategic Plan (2003-2007) has remained a relevant record of the goals and aspirations of UArctic. However, since much has changed since its creation, an up-to-date Strategic Plan will outline the direction of the UArctic for the coming years. Finally, the Council agreed that its 2008 meeting would be held in Edmonton, Canada, from the 2<sup>nd</sup> to the 8<sup>th</sup> of June.

Throughout the year, much of the Council's work is prepared by Standing Committees. The Chairs of the Standing Committees, Officers and representatives of management together form UArctic's Executive Committee Toyon. The Committees with chairs are as follows:

- Executive Committee/Toyon: Claudia Federova, Sakha State University of Russia, Russia
- Indigenous Issues Committee: Bård Berg, Tromsø University, Norway
- Nominations and Membership Committee: Jim McDonald, ACUNS, Canada
- Academic Quality Committee: Geir Gotaas, Tromsø University, Norway

### **UArctic Rectors' Forum**

The inaugural meeting of the UArctic Rectors' Forum was held during the Arctic Science Summit Week at Dartmouth College, Hanover, US, on March 14, 2007. The leaders from 15 UArctic member institutions who attended discussed the role of universities in the development of northern regions, as well as on the role of the governments, the science community and the International Polar Year in the current higher education and science collaboration. The next Forum will be held in Rovaniemi, Finland, from February 27-29, 2008 and is planned in conjunction with the Standing Committee of Parliamentarians of the Arctic Region (SCPAR). The thematic focus of the joint parts of the Rovaniemi meeting will be issues related to Adaptation to Climate Change in the Arctic region as well as Borders and Access to the Sea. UArctic members have been asked to develop background documents on both of the themes.

In the dialogue between the Working Group of Higher Education and the University of the Arctic on March 18, 2007 the government representatives also hailed the establishment of the Rectors' Forum and expressed their interest in further opportunities for cooperation on Higher Education policy in the Circumpolar North between Arctic government higher education and research authorities and the UArctic Rectors' Forum.

### **Progress Report on UArctic Programs:**

#### **north2north**

The north2north program is mainly working as intended. However, there have been some challenges in the management of the program. Two of the main difficulties are the waiver allocation process and funding of the program. It has been discussed that International Coordination Office for north2north will have to allocate waivers for outgoing Russian Institutions since they do not have a national agency. The Program Team made the decision that waivers shall not be used for practical training or other kinds of activity where tuition fees are not

The north2north student exchange program provides opportunities for students to experience different northern regions firsthand, and to share experiences face-to-face by allowing students to study at other UArctic institutions.

required. Despite these difficulties, participation in the program remains high, with the numbers of applicants for 2007/2008 reaching the target hoped for in its strategic plan.

The goal to reach 100 yearly exchanges in 2007 was achieved in the academic year 2005/2006, when student participation reached 133. The numbers for 2007/08 again look promising, with participation reaching over the 100 mark. Below is a preliminary mobility statistic for 2007/2008:

HOST COUNTRIES	Norway	Sweden	Finland	Iceland	Canada	USA	Russia	2007/08
<b>HOME COUNTRIES</b>								<b>Outgoing</b>
<i>Norway</i>				1	19	2		22
<i>Sweden</i>					9	3		12
<i>Finland</i>	1				13	4	2	20
<i>Iceland</i>					1			1
<i>Canada</i>	5	1	7					13
<i>USA</i>	1			1				2
<i>Russia</i>	18	8	4			3		33
<b>Incoming</b>	25	9	11	2	42	12	2	<b>102</b>

Although the number of student participants remains high, ICO is now focused on building a north2north exchange student identity. As a way for students to identify themselves with the program, ICO has invested in promotion products for give-away and sale to students and other supporters, including: T-shirts, drinking bottles, sewing kits, reflectors, key rings and pens. ICO has sent these materials to all national agencies and all Russian n2n institutions.

Another concern is student evaluations. ICO has had difficulties in having participants respond to the evaluations, with less than a third having returned the form in 2006. However, ICO is currently working on an online evaluation, accessible for student participants.

### **GoNorth**

In refining its focus the GoNorth program has decided to focus on service to UArctic members on information about study opportunities in UArctic members and marketing for recruitment. The final report on the GoNorth! project to the European Commission will include an obligatory Future Action Plan that will demonstrate the sustainability of the project outcomes and how they can benefit the future GoNorth program and UArctic institutions in the future. The project group participated at two world conferences/exhibitions for international educators in 2007: NAFSA (7500 participants) in Minneapolis in May and at EAIE (2800 participants) in Trondheim in September. The two GoNorth stands were extremely successful and attracted a lot of attention. A third stand was set up in the hall outside the UArctic Council meeting plenary room. GoNorth! produced a print edition of the *Shared Voices Newsletter* to complement its other information and marketing materials, focussed on giving information about the issues in the Arctic as well as expertise in UArctic institutions.

*GoNorth offers opportunities for students from the south to go study at a northern higher education institution and experience life in the Circumpolar North.*

### **Bachelor of Circumpolar Studies**

2007 has brought new challenges and achievements for the Office of Undergraduate Studies. Circumpolar Studies continue to have increasing student enrolments. The online delivery has experienced a noticeable increase in student registrations. As noted below,

Circumpolar Studies experienced an increase of 17.5% of course enrolments. This led to opening of two new sections in the upper core courses for the first time.

Spring 2007

Course	Institutions	Instructor	Enrolment
BCS 100	Yukon College	Amanda Graham	27
BCS 100	Nunavut Arctic College	Kati Dana	26
BCS 312	University of Alaska Fairbanks	John Kelly	12
BCS 322	Aurora College	Kati Dana	20
BCS 322	St. Mary's University	Shelly Tulloch	22
BCS 332	University of Northern BC	Gary Wilson	15
BCS 332	Lakehead University	Chris Southcott	12
Total			136

*Online delivery enrolments Spring 2007*

Through its course delivery UArctic is meeting critical objectives of providing increased access to post-secondary education. Women represented 74% of students registered in Spring 2007 international on-line courses. Self-identified Northern students comprised 75% of the student on-line enrolments; 17% were non-Northerners; and 8% did not self-identify. Among the students who took international on-line courses, 30% self-identified as Indigenous; 42% as non-Indigenous; and 28% unknown. This means that more than two-fifths of the self-identified student body are Indigenous

The Circumpolar Studies program gives students the opportunity to learn about the lands, peoples, and issues of the circumpolar world and prepares them for advanced study or professional employment in fields as diverse as sustainable resource management, self-government, Arctic engineering, and northern tourism. Special emphasis is given to matters concerning Indigenous people of the Circumpolar North.

Bodø University College (BUC) has led the development for degree completion delivery and has broken down barriers to international education in the Barents Region. To date, BUC has had 39 graduates in its program. The majority of the graduating students have been from Northwest Russia, but also from Norway, Iceland and Germany.

The Council of UArctic once again celebrated the 11 graduating students during the opening session.

The Office of Undergraduate Studies received significant funding from the Government of Canada to begin revisions of the core courses of the Circumpolar Studies Program. Funding is also provided by the Government of Norway. Work is well under way with a circumpolar revision team.

The development of advanced emphases for on-line delivery is vital for providing degree completion options for student in Northern communities. There are four advanced emphases under development with support from the Government of Canada: Northern Policy and Governance; Aboriginal Public Administration; Arctic Climate Change; Local Government Training.

### **Field School**

As the Graduate area of UArctic is in a state of transition, so is the Field School program. However, with the commitment towards reviving a UArctic graduate program, the Field School has already begun preparations for the coming year. As well as being involved in the selection of the Graduate Area team, the

*The UArctic Field School incorporates a selection of short, thematically focussed courses that provide training for young researchers at member institutions in relevant fields.*

Field School is also expanding itself to incorporate other UArctic institutions, creating a Field School network. However, limitations in funding have restricted the Field School's ability to successfully administer its programs.

### **Mimir**

During this year's Council meeting in Arkhangelsk, a break-out session was held to discuss how the University of the Arctic could assist member partners in research development and outreach. Participants unanimously agreed that the University of the Arctic pursue the objective of establishing a research office for this purpose. The main objective of this office would be to promote international comparative research among its members and to assist in identifying partnerships and funding opportunities to facilitate the development of research initiatives. Functions would be to promote the research interests of UArctic members to international, national, and regional organizations involved in Arctic research, maintain a database of research expertise of UArctic members and of research opportunities, use the UArctic member survey to determine what type of research questions/projects need to be better addressed, coordinate and incubate the formation of UArctic-based research teams in response to research opportunities, promote a holistic approach to research program development, collect information on and advise members on differing national research regulations, protocols, licensing, and ethics, help UArctic members respond to various expression of research needs by various communities, assist in building the research capacity of the smaller Northern members of UArctic, provide advisory services for new members, and provide seed resources for research initiatives. Mimir will coordinate the writing of an initial proposal for this research office.

*Mimir seeks to ensure that Arctic research meets the needs of Northern communities by ensuring that University of the Arctic members and their community partners are actively involved in Northern research initiatives.*

Furthermore, planning is underway to further the research themes outlined in the Working Group 11 Science Plan submitted to the ICARP 11 conference. An ICARP II follow up meeting was held in Potsdam, Germany in November, 2006. At that meeting a new research program based on the Working Group 11 Science Plan was developed entitled A Social Impact Assessment of Arctic Science. The University of the Arctic will be a major partner in this project along with the Northern Research Forum and the International Arctic Science Committee. A presentation on this project was made during the March Arctic Science Summit Week held in Hanover, New Hampshire. An initial project organization meeting is currently being planned.

### **Thematic Networks**

Following the Council meeting in June, the total number of thematic networks rose from 8 to 11. The three networks most recently created are: Northern Governance, hosted by University of Saskatchewan, Canada; Indigenous Arts and Crafts, hosted by Sámi University College, Norway; and Arctic Learning Environment (ALE), hosted University of Lapland, Finland.

Thematic Networks have enjoyed many successes in the past several months. Some of these highlights include:

*University of the Arctic (UArctic) Thematic Networks encourage faculty and institutional cooperation on subjects of shared interest among UArctic members. UArctic Thematic Networks aim at stimulating cooperation, sharing of resources, and are important tools for developing the stable relations among member institutions that form the backbone of UArctic activities.*

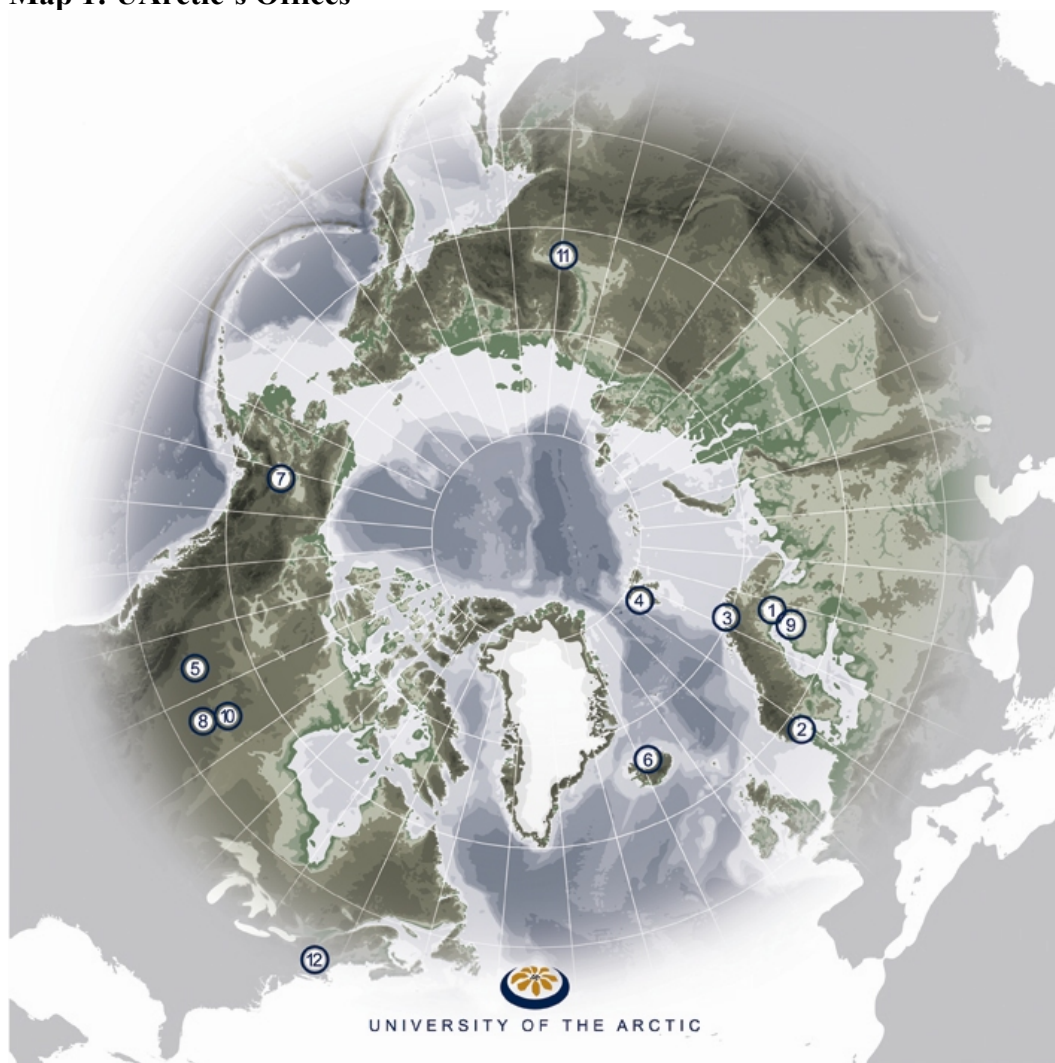
- Arctic Indigenous Thematic Network on community based natural resource co-management completed the first Environmental Impact Assessment course offered to students, and there are already plans for organizing two more seminars to be held in Russia, by 2009.
- The Thematic Network on Arctic Medicine has made great progress towards building a Master's program on Circumpolar Health and Wellbeing. This includes obtaining enough funding to cover meeting costs and curriculum development.
- The Thematic Network on World Images of Indigenous Peoples of the North continues to work on three Russian language projects, thanks to funding from Russian Academy of Science.
- The development of new global change curriculum in the Thematic Network on Global Change in the Arctic has continued going on since spring 2006. For the five on-line courses the Academic Leads have been chosen and first course planning meetings with writers/planners are arranged in late summer/fall 2007. The first new global change courses will be delivered in fall 2008. The Thematic Network is supported with funding from the Arctic Program of the Nordic Council of Ministers.

### **Management and Administration**

The daily operations of UArctic are entrusted to a light and distributed administration consisting of the President hosted at UNEP/Grid-Arendal, Norway, the UArctic International Secretariat hosted at the University of Lapland, Finland, the UArctic International Academic Office at Northlands College, Saskatchewan, Canada, the UArctic Press Editorial Office at the University of Alberta, Canada and the Russian Information Centre at Sakha State University, Russia. The newest addition to the list of offices serving UArctic's members is the The UArctic Course Catalogue Office, established in Amherst, USA, in summer 2007 with funding from the Scandinavian Seminar College. The office's duties include organizing and maintaining an accessible database of courses with northern relevance offered at member institutions: [www.studies.uarctic.org](http://www.studies.uarctic.org)

UArctic programs are coordinated and delivered through members and administered through offices distributed to several members and countries. A process is underway to establish the UArctic Graduate Office as well as Undergraduate offices for the Nordic/Barents areas as well as Russia.

**Map 1: UArctic's Offices**



1. UArctic International Secretariat: University of Lapland, Rovaniemi Finland
2. UArctic President's Office: GRID/Arenal, Arendal Norway
3. North2north International Coordination Office: Finnmark University College, Alta Norway
4. UArctic Field School Office: UNIS, Svalbard Norway
5. UArctic Press Editorial Office: University of Alberta, Edmonton Alberta Canada
6. Northern Research Forum Secretariat: Steffanson Arctic Institute, Akureyri Iceland
7. IPY Higher Education and Outreach Program Office: University of Alaska Fairbanks, Fairbanks, Alaska USA
8. Undergraduate Office: University of Saskatchewan, Saskatoon Saskatchewan Canada
9. UArctic Thematic Networks Office: Thule Institute University of Oulu, Oulu Finland
10. International Academic Office: Northlands College, LaRonge Saskatchewan Canada
11. UArctic Russian Information Center: Sakha State University, Yakutks, Sakha, Russia
12. UArctic Course Catalogue Office, Scandinavian Seminar, Amherst, MH, USA

UArctic Staff distributed in the various offices gathered to the UArctic annual staff meeting, hosted by the north2north International Office in Alta, Norway, March 2007. Communication between offices and members was one of the main topics, leading to a focussed development of UArctic's information and communication strategy.

## **Information Management**

The UArctic online membership survey was launched in April 2007, making it possible for UArctic members to report their UArctic activities online. As the survey gets consolidated, UArctic is developing a solid database of its members' activities and expertise.

The UArctic's website has been busy, serving as an informative vehicle of the UArctic's programs and activities organized by its members. Between the 1<sup>st</sup> of January and the 31<sup>st</sup> of August, the website had over 35,000 visitors, with 58,000 pages viewed. New visitors constituted the majority of visitors, with close to 19,000 people accessing the website for the first time. The countries with the largest amount of visitors were, in order of popularity: Canada, Finland, Norway, USA and Russia. The Russian version of the website, organized by the Russian Information Centre at Sakha State University, continued to grow both in content and number of hits. The most popular area on the website is the News section.

*Shared Voices*, The University of the Arctic's monthly electronic newsletter, is currently distributed to approximately 3000 users. One print edition of the *Shared Voices* Newsletter, focussing on the GoNorth program, was produced and distributed at the Nafsa conference in Minnesota, US in May 2007 and the EAIE conference in Trondheim in September 2007.

## **External Relations**

UArctic has been in active dialogue throughout the year with the Arctic Council and its Working Groups, the Standing Committee of Parliamentarians of the Arctic Region, as well as the national governments of the Arctic eight countries. The Rectors' Forum, organized in cooperation with the International Arctic Science Committee and hosted by Dartmouth College, focussed on discussing cooperation with the Arctic 8 Higher Education process, IASC, the governments and funding agencies. The Nordic Council of Ministers as well as the European Commission and its Northern Dimension Policy are also relevant partners for UArctic. In fall 2007 UArctic was also approached by UNESCO with an initiative to create mechanisms within UNESCO to recognize the Arctic as a region of relevance for UNESCO.

Cooperation in the latter part of 2007 with SCPAR focussed on the joint planning of the Rectors' Forum and meeting of the Arctic Parliamentarians in Rovaniemi in February 2008.

## **ANNEX 1: UArctic Member Institutions and Organizations by Country and by Categories**

### **Canada**

#### Higher Education Institutions :

Athabasca University  
Aurora College  
Grande Prairie Regional College  
Lakehead University  
Memorial University  
Northlands College  
Northwest Community College  
Nunavut Arctic College  
Royal Military College of Canada  
Saint Mary's University  
Université Laval  
University College of the North  
University of Alberta  
University of Manitoba  
University of Northern British Columbia  
University of Regina  
University of Saskatchewan  
University of Winnipeg  
Wilp Wilxo'oskwhl Nisga'a  
Yukon College

#### Other Organizations:

Arctic Athabaskan Council  
Association of Canadian Universities for Northern Studies (ACUNS)  
Canadian Polar Commission  
Churchill Northern Studies Centre  
Centre for Indigenous Peoples' Nutrition and Environment, McGill University  
Gwich'in Council International  
International Institute for Sustainable Development  
Nunavut Sivuniksavut  
Polar Libraries Colloquy, International

### **Denmark**

#### Higher Education Institutions:

Ilisimatusarfik/University of Greenland  
Roskilde University  
University of Faeroe Islands

### **Finland**

#### Higher Education Institutions:

Diaconia- Polytechnic (DIAK), Oulu Unit  
Humanistinen Ammattikorkeakoulu, HUMAK  
Kemi-Tornio University of Applied Sciences  
Oulu University of Applied Sciences  
Rovaniemi University of Applied Sciences  
Saami Education Centre  
University of Helsinki  
University of Lapland  
University of Oulu  
University of Turku

### **Iceland**

#### Higher Education Institutions

Bifröst School of Business  
Iceland University of Education  
University of Akureyri  
University of West Fjords

#### Other Organizations:

Stefánsson Arctic Institute

### **Norway**

#### Higher Education Institutions:

Bodø Regional University  
Finnmark University College  
Harstad University College

Høgskolen I Nesna/Nesna University College

Narvik University College

Saami University College

University College of Tromsø

University Centre on Svalbard

University of Tromsø

Other Organizations:

Arran lulesamisk center

Barents Institute

GÁLDU Resource Centre for the Rights of Indigenous Peoples

GRID-Arendal

International Centre for Reindeer Husbandry

Nordland Research Institute

Northern Feminist University

Norwegian Coast Sami Study Association (NCSSA)(SSF))

### **Russia**

#### Higher Education Institutions:

Arctic State Institute of Culture and Arts

Arkhangelsk State Technical University

Buryat State University

Kamchatka State University of Education

Kola Science Centre RAS

L.V. Laptswui Performing Arts and Culture College

Murmansk Humanities Institute

Murmansk State Pedagogical University

Murmansk State Technical University

Northern International University

Northern State Medical University

Pomor State University

Sakha State University of Russia

Salekhard Pedagogical College of the Peoples of the Far North named after Hero of the Soviet Union A.M. Zverev

State Polar Academy

Surgut State University

Syktvykar Forest Institute

Syktvykar State University

Technical Institute Yakutsk State University

Ukhta State Technical University, KOMI

Yakutsk Agricultural Academy

Yakutsk Institute in Moscow

Yamal Polar Aregoeconomic College

Yugra State University

#### Other Organizations:

Centre for Support of Indigenous Peoples of the North (CSIPN\_RITC)

Institute of Humanitarian Research of the Sakha Republic (Yakutia) Academy of Sciences

Institute of Language, Literature and History of Komi Science Center of the Ural Division of Russian Academy of Sciences

Institute for the Problems of the Indigenous Small Peoples of the North (IPISPN)

Specialized School No 26

RAIPON

Yakutsk Retraining Institute

### **Sweden**

#### Higher Education Institutions:

Luleå University of Technology

Mid Sweden University

Sami Education Centre

Stockholm University  
Umeå University  
Other Organizations:  
Abisko Scientific Research Station  
**United Kingdom**  
Higher Education Institutions  
UHI Millennium Institute

**United States**  
Higher Education Institutions:  
Dartmouth College  
Ilisagvik College  
University of Alaska Fairbanks  
Other Organizations:  
Arctic Research Consortium of the United States  
Consortium for Alaska Native Higher Education  
Centre for Northern Studies  
Institute of the North, Alaska  
Scandinavian Seminar Group

## ***Annex 2: University of the Arctic Board of Governors, 2007***

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**Annex 3: Key meetings with UArctic participants, January 2007-June 2007**

<b>Meeting</b>	<b>Location</b>
UArctic co-operation meetings	St. Petersburg, Russia
Erasmus Mundus report meeting	Brussels, Belgium
International Cooperation in Higher Education - The High North Dimension	Bodo, Norway
Indigenous Peoples Polar Year official opening ceremony	Kautokeino, Norway
Advanced Emphasis on Arctic Climate Change and Thematic Network on Global Change Working Group Meeting	Kautokeino, Norway
Northern light meeting	Pyhätunturi, Finland
UArctic Staff Retreat	Alta, Norway
Arctic Science Summit Week 2007	Hanover, USA
UArctic Rectors' Forum	Hanover, USA
Knowledge and Power in the Arctic Conference	Rovaniemi, Finland
Arctic Council Sustainable Development Working Group Meeting	Tromsø, Norway
Arctic Council Senior Arctic Officials meeting	Tromsø, Norway
Northern Dimension Seminar	Helsinki, Finland
Co-operation meetings with Statoil	Stavanger, Norway
NAFSA Confeence	Minneapolis, USA
GoNorth partners meeting	Minneapolis, USA
UArctic Council meeting	Arkhangelsk, Russia
Meetings in Buryat State University	Ulan Ude, Russia
Building the Sámi University: Transforming Higher Education & Engaging Communities	Tromsø, Norway
Calotte Academy 2007	Inari, Kirkenes, Murmansk